

Identify examples of the 8 Types of Waste (non-value added) in your work environment.

Types of Waste: DOWNTIME			
Waste	Definition	Examples	
Defects/ Rework	Doing something over (repeated rework and repair)		
Over Production	Generating excess parts, information, or services before they are needed		
Waiting	Staying in place in expectation of an event		
Not Clear/ Confusion	Unable to complete work due to missing, incorrect or confusing information		
Transport/ Motion	Unnecessary movement of equipment, supplies, or people		
Inventory	Too much or too little of anything that affects safety or delays care		
Minds Ignored	Loss of ideas, skills and wisdom by failing to engage or listen to employees		
Excess Processing	Duplicating effort		



Types of Waste: DOWNTIME			
Waste	Definition	Examples	
Defects/ Rework	Doing something over (repeated rework and repair)	 Records / reports misfiled Incorrect charges / billing Resubmitting service requests Reminding people about overdue tasks or appointments 	
Over Production	Generating excess parts, information, or services before they are needed	 Copies of reports sent automatically Multiple staff review same information to ensure completeness Visit preparations when the client does not show up Collecting data that no one uses 	
Waiting	Staying in place in expectation of an event	 Clients waiting for a trainer to be available Staff waiting for equipment repair Clients late for appointments 	
Not Clear/ Confusion	Unable to complete work due to missing, incorrect or confusing information	 Clarification of policies Regulations Vague memos Incomplete productivity reports 	
Transport/ Motion	Unnecessary movement of equipment, supplies, or people	 Searching for staff when help is needed Searching for supplies or equipment Poorly located storage and service areas 	
Inventory	Too much or too little of anything that affects safety or delays care	 Unnecessary office supplies Outdated forms or educational materials Obsolete equipment 	
Minds Ignored	Loss of ideas, skills and wisdom by failing to engage or listen to employees	 Employee skills not used to their full potential Employee suggestions for improvement not taken seriously Frontline staff not part of redesign of work 	
Excess Processing	Duplicating effort	 Asking for the same information multiple times Entering the same client data into multiple data systems 	